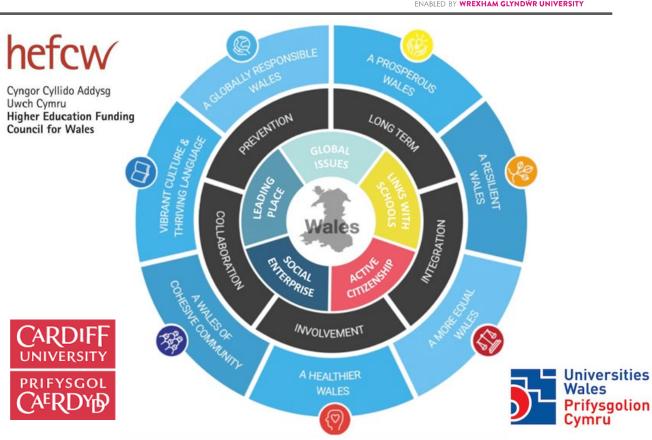
## **Civic Mission in Wales**



- Policy Context in Wales
- Approaches to Civic Mission in Wrexham and Cardiff
  - Leadership and Learning
- The Challenges & The Opportunities

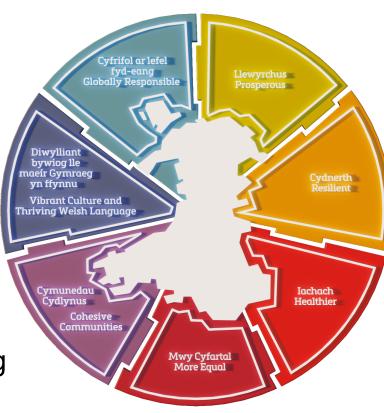


Prof Claire Taylor, Deputy Vice Chancellor Nina Ruddle, Head of Public Policy Engagement Ed Bridges, Public Affairs and Civic Mission Manager



## **Policy Context in Wales**

- Well-being of Future Generations (Wales) Act 2015
- Tertiary, Education and Research (Wales) Bill- Move towards new commission for Tertiary Education and Research (CTER)
- Universities Wales' Civic Mission Framework
- HEFCW's Research and Innovation: The Vision for Wales
- 'The Hazelcorn Review' Towards 2030. A Framework for Building a World-class Post-compulsory Education System for Wales.
- Welsh Government's Post-Compulsory Education and Training Strategic Vision







## **Civic Mission Partnership Strategy – The Wrexham Approach**

Overview for Wrexham Glyndwr University 2020-2030

COMMITMENT & PURPOSE.

Our mission is to work together with partners to:

End social inequality across North Wales by 2030.

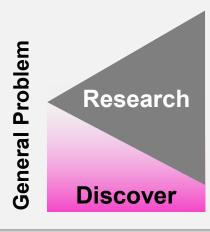
Our aim is to be useful to you in this work by working with, and for, you innovating, co-creating, testing and delivering new approaches to:

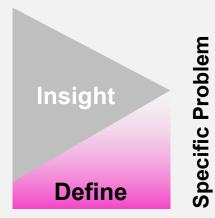
- 1. Leadership, governance and whole system working
- 2. Building community resilience
- 3. Keeping well

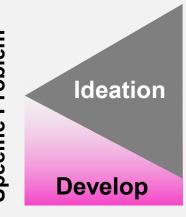


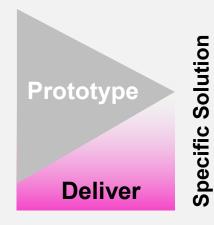


#### Our role in WGU is to enable collective action by:









OUTCOME.





## Leadership, governance and whole system working

#### NW Public Service Lab

- Community
- Conversations
- Commitment to useful work





#### If necessary Stage Stage Stage Stage **Three** Two Four (This is slow stage) JDT/Team role in: System change > Agreeing specific Here we: > Challenge Lead enables solutions gathering to > Frame Ensuring solutions decide if it mobilised > Talk > Debate needs to enter > Extracting learning the 'lab' trends > Taking - Policy **Key Questions** 1. Why is this/was - Campaigning necessary? issues Design Council Double D model, basis for 2. Who/what is it for? - Blockages **WGU North Wales Public Service Lab** 3. What do we: know? - Trends to PMG feel? Consider > Keeping activity do already? 1. JDT control/Engagement here focussed on problem 4. What are the Boundaries 2. Success measures defined place? to this? 3. Keeping it real > Deciding if needs to service? enter lab at any point community?

Key: JDT – Just Do Teams (part of 2025 social movement) WGU – Wrexham Glyndwr University PMG – Programme Management Group





5. Who is not involved?
> Who needs to be?
6. Initial problem description
7. Assumption surfacing

8. Quick wins
9. Problem Definition
10. Clear brief to lab



## **Community Resilience**

Impact through stories

















### Comisiynydd Plant Cymru

Children's Commissioner for Wales





### **Community Resilience**

Children's University















## **Keeping Well**

 TrACE-informed University and Community





WORKING TO
BECOME
TRACE
Informed
Organisation
2021







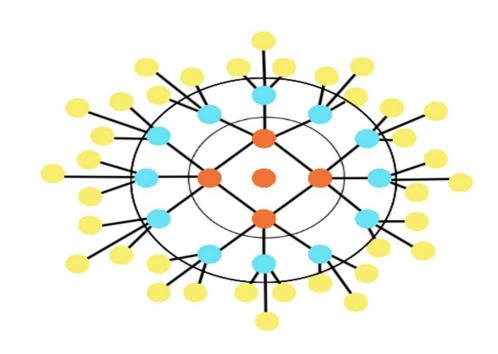






# Key Challenges- If Civic Mission is the answer what is the question?

- Clear purpose and understanding of people and place
- Long term building trust and relationship takes time to build and maintain
- Measuring impact and evidence the creativeness and partnership – who are we measuring for and why?
- The Power of Storytelling and owning the narrative to shape the future Language and lenses we use
   Is it a 'third mission' or THE mission of
- Is it a 'third mission' or THE mission of a University?

















## Cardiff University's civic mission: strategy, examples, context



- Three priorities in our refreshed sub-strategy:
  - 1) Catalysing Wales' green recovery
  - 2) Building Wales' skills for the future
  - 3) Embracing community engagement
- How do we build on these?
- How does this fit with the Welsh policy context?



## Three challenges

- Collaboration vs competition long-term culture shift needed
- Different funding streams –
   being expected to "pick a side"
- Big versus small institutions the Goldilocks challenge



## Civic Mission in Wales- the Opportunities

- Tertiary Education and Research (Wales Bill) 2021- promotion of civic mission priority area
- Co-production and leading across systems active listening to communities and partners with clear purpose
- Create capacity to develop civic mission agenda and work across HEI's and with partners – Just Do approach
- Civic Mission University network and framework for Wales <u>Civic</u>
   <u>Mission | Universities Wales (uniswales.ac.uk)</u>
- Take risks and be bold







